

VITA

Mary I. Armstrong

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Office:

The Louis de la Parte Florida Mental Health Institute

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Professional Experience

9/14	Executive Director, Louis de la Parte Florida Mental Health Institute Associate Professor, Department of Child and Family Studies College of Behavioral and Community Sciences University of South Florida
6/09	Associate Professor, and Director, Division of State and Local Support Department of Child and Family Studies Florida Mental Health Institute University of South Florida
1/3/11	Courtesy Faculty Appointment Associate Professor School of Social Work, USF
10/01/07	Joint Appointment Assistant Professor College of Public Health, USF
8//7/03	Assistant Professor, and Director, Division of State and Local Support Department of Child and Family Studies

Florida Mental Health Institute
University of South Florida

Responsibilities: Promoted to Assistant Professor. Expectation of carrying out research, evaluation, and teaching activities as well as administration of Division of State and Local Support.

10/95 – 8/03 Director, Division of State and Local Support
Department of Child and Family Studies
Louis de la Parte Florida Mental Health Institute
University of South Florida

Responsibilities: Responsible for the administration and direction of the Division of State and Local Support within the Department of Child and Family Studies, including the conduct of evaluation, specialized consultation, training, and technical assistance throughout Florida and other states as requested. Responsible for the development and management of various grants and contracts, which focus on children's system reform, financing of children's services, systems of care, privatization of child welfare services, and various technical assistance and consultation activities.

6/86 - 9/95 Director, Bureau of Children and Families
New York State Office of Mental Health

Responsibilities: Responsible for the day-to-day administration of the Bureau of Children and Families including the development, implementation and monitoring of new community-based program initiatives. Programs include intensive case management, home-based crisis intervention, family-based treatment and community residences. Also responsible for family support and advocacy initiatives, including implementation of family support programs statewide, parents' newsletter, family support groups and educational materials. Other major tasks are representing OMH on various interagency initiatives re: services to children and families.

10/85 - 6/86 Director, CASSP (Children and Adolescent Service System Program)
Bureau of Children and Families
New York State Office of Mental Health

Responsibilities: Responsible for the direction of a NIMH funded grant program designed to develop a community-based system of care for seriously emotionally disturbed children and adolescents in New York State. Specific grant activities included the planning, development, and evaluation of community-based options (home-based crisis intervention services, case management, family-based treatment, community residences for children and adolescents); development of family support and advocacy, program development for minority children, adolescents and their families, and creation of flexible funding streams at the local level.

10/83 - 10/85 Assistant Director, Continuing Education Program
Nelson A. Rockefeller College of Public Affairs and Policy
State University of New York at Albany

Responsibilities: Responsible for administering a variety of professional educational programs

for public sector employees including the Advanced Public Management Program, a series of credit-bearing courses offered to managers in policy level positions of state government. Responsible for managing and directing various continuing education contractual program activities. Preparation and development of grant proposals to a variety of funding sources.

9/76 - 10/83 Director, Social Services Unit
Continuing Education Program
School of Social Welfare
State University of New York at Albany

Responsibilities: Responsible for administering the planning, organization and implementation of continuing education activities for public sector human services professionals including curriculum development, training delivery, and development and dissemination of print and video instructional materials.

3/75 - 8/76 Supervisor, Community Services
Elmcrest Children's Center
Syracuse, New York

Responsibilities: Responsible for the operation, supervision, and evaluation of agency-based boarding homes and professional foster families. Specific activities included assessment and intake evaluation of all adolescents referred; screening, evaluation and approval of house parents and professional foster families.

6/74 - 3/75 Coordinator, Clinical Services
St. Catherine's Center for Children
Albany, New York

Responsibilities: Administratively responsible for all clinical treatment services including pediatric, medical, psychological, and psychiatric treatment. Also organized implementation of the team concept in both residential and day treatment programs, had ongoing casework responsibility for six to eight children and their families and worked with five children in play therapy.

8/71 - 6/74 Director, Residential Program
St. Catherine's Center for Children
Albany, New York

Responsibilities: Responsible for planning, staffing and administering a residential program that served as an emergency shelter for the Albany County Department of Social Services and as a short-term diagnostic facility for emotionally disturbed children under the age of 12. Secured funding and certification for the opening of the agency's first group home.

8/67 - 8/71 Group Supervisor
St. Joseph's Hall for Girls
Philadelphia, Pennsylvania

Responsibilities: Responsible for the supervision of a residential treatment unit of twelve

latency age emotionally disturbed girls. Also directed a group home with responsibility for staff hiring, supervision, and training, intake, program planning and fiscal management.

1/66 - 6/67 Group Supervisor
Astor Home
Rhinebeck, New York

Responsibilities: Responsible for the supervision of a treatment unit of seriously emotionally disturbed boys between the ages of seven and ten.

Education

Ph.D. 2003	School of Social Work Memorial University St. John's, Newfoundland
M.B.A. 1983	School of Business State University of New York at Albany Albany, New York
M.S.W. 1971	School of Social Services Administration Temple University Philadelphia, Pennsylvania
B.S. 1969	Social Welfare Temple University Philadelphia, Pennsylvania

Funded Research

Independent Assessment of New Jersey's Children's Behavioral Health System, Funded by the New Jersey Department of Human Services, 2006, \$196,641, Principal Investigator.

Purpose: To use a case study approach to conduct an assessment of the children's behavioral health system at 3 levels: system, provider, and individual child and family. The design allows integration of issues of system level implementation with the quality of care for children and families.

Miami-Dade Redesign of Youth in Transition, Funded by the Children's Trust of Miami-Dade, 2005-06, Subcontract with MAXIMUS, \$90,000, Principal Investigator of subcontract.

Purpose: To assist the Miami-Dade community in its redesign of the plan for youth in transition to young adulthood.

FACTS II, Funded by the Delaware Department of Children, Youth, and Family Services, 2005-06, Subcontract with Walter R. McDonald Inc., \$60,000, Principal Investigator of subcontract.

Purpose: To develop the Request for Proposals and related materials for the design of FACTS II, the SACWIS information system for the state of Delaware.

Evaluation of Community Based Care, Funded by the Florida Department of Children and Families, 2005-09, \$770,000, Co-Principal Investigator.

Purpose: To conduct two reports each year for the next 4 years regarding the statewide evaluation of Community-Based Care, Florida's child welfare privatization. The evaluation focuses on child and family outcomes, quality, and cost.

Out-of-Home Care Study, Funded by the Florida Agency for Health Care Administration, 2005-06, \$350,000, Principal Investigator.

Purpose: This study examines child and family characteristics, child outcomes, and treatment fidelity in Florida's 3 Medicaid funded out of home treatment options (Statewide Inpatient Psychiatric Programs, therapeutic group homes, and specialized therapeutic foster care). The study also examines the trajectories of youth across these levels of care.

Financing Strategies and Structures that Support Effective Systems of Care, Research and Training Center for Children's Mental Health, Funded by the National Institute on Disability and Rehabilitation Research and the Substance Abuse and Mental Health Services Administration, 2004-08, annual budget of \$100,000, Principal Investigator.

Purpose: This national study will identify and describe financing strategies and structures that states and communities can use to promote effective systems of care for children with mental health problems.

Evaluation of Community Based Care, Funded by the Florida Department of Children and Families, 2001-05, annual budget of \$190,000, Principal Investigator.

This study is a statewide evaluation of Florida's privatization of child welfare services, focusing on child and family outcomes, quality of care, and cost.

SEDNet Project, Funded by the Florida Department of Education, 2002-05, annual budget of \$60,000, Principal Investigator.

Purpose: To provide leadership development and develop and maintain a statewide data tracking system for the SEDNet project directors.

Evaluation of the Statewide Inpatient Psychiatric Program, Funded by the Florida Agency for Health Care Administration, 2001-05, annual budget of approximately \$60,000, Principal Investigator.

Purpose: To study the effectiveness of Florida's new short-term inpatient program for children, including child and family characteristics, pre- and post-service utilization and costs, and child outcomes, including recidivism.

Partnership in the Community Based Care. Florida Department of Children and Families, 2000-01, \$279,389, Principal Investigator.

Purpose: To conduct a statewide evaluation of Florida's child welfare privatization initiative.

Florida KidCare: Evaluation of Behavioral Health Specialty Care Network. Florida Department of Children and Families. 2001, \$45,000, Principal Investigator.

Purpose: To study the effectiveness of Florida's specialty care network for children with serious emotional problems enrolled in KidCare, Florida's S-CHIP program.

Health Care Reform Tracking Project. Research & Training Center for Children's Mental Health, Funded by the National Institute on Disability and Rehabilitation Research and the Substance Abuse and Mental Health Services Administration, 2000-04, annual budget of \$100,000, Principal Investigator.

Purpose: To track and analyze the impact of public sector behavioral health managed care initiatives on children with serious emotional problems and their families, and on the systems of care developed to serve these youth.

Title XXI Impact Analysis. Funded by the Florida Department of Children and Families, 2000, \$15,000, Principal Investigator.

Purpose: To gather data from key stakeholders in Florida's children mental health system regarding the impact of Title XXI and Florida's Behavioral Health Specialty Care Network on children with serious mental health problems and their families.

Develop an Integrated Child Protection System. Funded by the Florida Agency for Health Care Administration, 1999, \$63,599, Principal Investigator.

Purpose: To develop a computer software program that would project capacity requirements for child welfare services at the district level in Florida.

Evaluation of Family HOPE (Helping Organize Partnerships for Empowerment). Funded by a subcontract with District 9, Department of Children and Families. 1999 – 06, \$659,980, Co-Principal Investigator.

Purpose: To carry out the national mandated evaluation requirements and local evaluation studies for the SAMHSA Children's Mental Health Initiative.

Alcohol, Drug Abuse & Mental Health Program Studies TANF, Youth Suicide, & Title XIX & XXI. Funded by the Florida Department of Children and Families, 1998-99, \$145,583, Principal Investigator.

Purpose: To conduct key stakeholder interviews regarding the impact of TANF on families with children with serious mental health problems, and to develop a report on the status of Florida's youth suicide prevention programs.

Evaluation of THINK (Tampa-Hillsborough Integrated Networks for Kids). Funded by a subcontract with the Children's Board of Hillsborough County, 1998 – 04, \$598,000, Co-Principal Investigator.

Purpose: To carry out the national mandated evaluation requirements and local evaluation studies for the SAMHSA Children's Mental Health Initiative.

Mental Health and Substance Abuse Studies. Funded by the Florida Department of Children and Families, 9/98 – 6/99, \$142,000, Principal Investigator.

Purpose: To examine the effectiveness of Florida's system of mental health and substance abuse services for children and their families.

Young Chronic Offenders Case Studies. Funded by the Florida Juvenile Justice Advisory Board, 1998 – 99, \$39,477, Principal Investigator.

Purpose: To conduct 60 case studies of youth identified as young chronic offenders in Florida's juvenile justice system, analyze the data, and prepare a report with policy recommendations.

Florida Kids Count Project. Annie E. Casey Foundation. 1/98 – 12/98, \$60,000, Principal Investigator.

Purpose: To prepare and disseminate the Kids Count annual statewide report and related brief reports.

Florida District V Evaluation of Managed Care Pilot Project. Florida Department of Children and Families. 1997-98, \$60,000, Principal Investigator.

Purpose: To examine the effectiveness of a pilot program for managing the use of residential services in one DCF district.

Grant Submissions

Development and Testing of a Mental Health Literacy Intervention in Treatment Team Meetings among Caregivers and Case Managers of Children with Severe Emotional Disturbance, Submitted to National Institute of Mental Health February 2010, Co-Principal Investigator. Status: Under review.

Residential Coparenting Intervention for Families with Children at Risk for Drug Abuse, Submitted to National Institute for Drug Abuse, June 2009, Co-Principal Investigator. Status: Scored but not funded.

Development and Testing of Alternative Interventions to Improve Mental Health Literacy, Submitted to National Institute of Health, June 2009, Co-Principal Investigator. Status: Scored but not funded.

Implementation and Evaluation of Parental Social Support. National Institute of Mental Health, Submitted in March 2007, Principal Investigator. Status: Scored but not funded.

Teaching

SOW 6405: Foundations of Social Work Research and Statistics

Fall 2010

This course introduces students to the various questions, methods, designs, measurements, basic statistical techniques, qualitative methods and analysis, and ethical issues in social work research. With an understanding of how research is conducted, students will be able to view research as a scientific problem solving method which will help him/her develop and utilize critical thinking skills necessary for professional practice. This course also provides information needed to assist students to critically assess and evaluate the use of those explanatory and change theories, which serve as the theoretical base for preparation of clinical practice in this graduate program and serve in the formulation of research questions and assessment of intervention outcomes.

MHS 7747 Measurement Issues in Behavioral Health Services Research and Evaluation

Spring 2010

Co-design and teaching of a three-credit, advanced level graduate course focused on measurement issues in mental health and substance abuse services research and evaluation methods. The course focuses on the 1) development, 2) selection, and 3) use of individual,

program, and systems-level process and outcome measures for conducting behavioral health services research and program evaluation. The course will examine measurement issues associated with both quantitative and qualitative measurement strategies. The course content is divided into 4 primary sections: fundamentals of qualitative and quantitative measurement, special measurement topics in behavioral health services research and evaluation, practice issues in measurement, and review and examination of frequently used qualitative and quantitative measures and strategies.

MHS 6610 Financing of Children's Mental Health Services Spring 2006, 08, 11
Design and teaching of a web-based, distance learning master's level course in the Graduate Certificate in Children's Mental Health. The course promotes critical thinking about financing strategies and structures that support the development of effective systems of care in children's mental health. The course assist the student to better understand and become equipped to actively participate in the development of appropriate financing mechanisms for services and supports for children with mental health problems and their families. The course considers the theoretical, evaluative, economic and political issues related to the financing of children's mental health services. The course provides distance learning instruction and field application of learning. The course format includes lectures, participation in online discussions, student presentations posted online, experiential learning, and a final paper.

SOW 6931 Qualitative Methods in Social Work Research Fall 2005
Design and teaching of a doctoral level course in the School of Social Work, College of Arts and Sciences. The course furthers critical thinking about social work qualitative research and assists the doctoral student to better understand and become equipped to fulfill a role as social work researcher. The course considers the theoretical, scientific, and political issues related to qualitative research, and provides classroom instruction and field application of qualitative methods to study social work problems. Students learn the kinds of research questions and problems for which qualitative methods are appropriate, and to critically examine qualitative social work research in terms of design, technique, analysis, and interpretation.

PHC 6934 Children's Mental Health Services Fall 2001-Present
Teach a graduate level course in the College of Public Health at USF. The course prepares students to work in partnership with families and other professionals in a variety of settings to meet the individual needs of children with mental health problems and their families. The curriculum examines theories of systems of care, common children's mental health diagnoses and treatment interventions, financing, and systems change.

SOW 6425 Clinical Social Work Research Spring 1998 - Present
Co-teach a graduate level research course in the Department of Social Work at USF. The course emphasizes research and evaluation methodologies helpful in assessing clinical interventions and program effectiveness.

SOW 6426 Field Research I and II Fall 1998 - Present
Supervise graduate students completing research projects in partial fulfillment of MSW degree at USF.

9/80 - 9/95 Assistant Clinical Professor

School of Social Welfare
State University of New York at Albany

Field supervision of advanced social work graduate students.

Spring, 1984 Adjunct Professor
Spring, 1985 School of Social Welfare
 State University of New York at Albany

Graduate Course: Social Work Practice with Children

9/75 - 6/76 Assistant Clinical Professor
 School of Social Work
 Syracuse University

Field supervision of advanced social work graduate students.

Dissertation Committees

Member of Doctoral Dissertation Committee for Melissa Johnson; Appointed as a member October 2017 (current); Department of Anthropology, College of Arts and Sciences, University of South Florida.

Member of Doctoral Dissertation Committee for Maya Nasr; Appointed as a member June 2011; College of Education, University of South Florida.

Member of Doctoral Dissertation Committee for Amy Vargo; Appointed as a member September 2007 (current); Department of Anthropology, College of Arts and Sciences, University of South Florida.

Member of Doctoral Dissertation Committee for Patty Sharrock; Appointed as a member June 2007 and graduated in Summer 2013; School of Social Work, College of Behavioral and Community Sciences, University of South Florida.

Member of Doctoral Dissertation Committee for Heather Williamson; Appointed as a member Spring 2013; College of Public Health, University of South Florida.

Member of Doctoral Dissertation Committee for Beena Patel; Appointed as a member Spring 2013; School of Social Work, College of Behavioral and Community Sciences, University of South Florida.

Member of Doctoral Dissertation Committee for Jodi Jordan; Appointed as a member Summer 2013; School of Social Work, College of Behavioral and Community Sciences, University of South Florida.

Member of Doctoral Dissertation Committee for Kristin Smyth; Appointed as a member Summer 2013 and graduated in 2017; School of Social Work, College of Behavioral and Community Sciences, University of South Florida.

Member of Doctoral Dissertation Committee for Richard Glasser; Appointed as a member Summer 2013; School of Social Work, College of Behavioral and Community Sciences, University of South Florida.

Outside chair for the Defense of Doctoral Dissertation: Prevalence of Client Violence Against Social Work Students and its Effects on Fear of Future Violence, Occupational Commitment and Career Withdrawal Intentions; 2 17 09; School of Social Work, College of Behavioral and Community Sciences, University of South Florida.

Co-chair of Doctoral Dissertation Committee for Chris Card; Appointed as a member June 2007 and graduated Summer 2012; School of Social Work, College of Arts and Sciences, University of South Florida.

Co-chair of Doctoral Dissertation Committee for Jody Erickson; Appointed as a member June 2007 and graduated Spring 2013; School of Social Work, College of Arts and Sciences, University of South Florida.

Doctoral Dissertation Committee for Lianne Estefan; Appointed as a member December 2005 and graduated 2012; Department of Community and Family Health, College of Public Health, University of South Florida.

Senior Honors Thesis for Sheryl Rosario, Spring/Summer 2005, Thesis Director, Honors College, University of South Florida

Journal Articles

Yampolskaya, S., **Armstrong, M. I.**, Strozier, A., & Swanke, J. (2017). Can the Actions of Child Welfare Case Managers Predict Case Outcomes? *Child Abuse & Neglect*, 64, 61-70.

Walker, D.K., Kilmer, R.P., & **Armstrong, M.I.** (2017) Editorial: Continuing our Organizational Mission: A New Name for a New Time. *American Journal of Orthopsychiatry*, 87, 1-2.

Landers, M., McGrath, K., Johnson, M. H., **Armstrong, M. I.**, & Dollard, N. (2017). Baseline Characteristics of Dependent Youth who have been Commercially Sexually Exploited: Findings from a Specialized Treatment Program. *Journal of Child Sexual Abuse*.

Robst, J., **Armstrong, M. I.**, & Dollard, N. (2017). The association between type out-of-home mental health treatment and juvenile justice recidivism for youth with trauma exposure. *Criminal Behaviour and Mental Health*, 27(5), 501-513.
doi: 10.1002/cbm.2024

Hernandez, M., **Armstrong, M.I.**, Green, A.L., Johnson, M.H. (2016). National Survey of State

Children's Mental Health Directors: Current Status and Future Directions. *The Journal of Behavioral Health Services & Research*, 44, 3-24. *Doi:* 10.1007/s11414-016-9514-y

Swanke, J. R., Strozier, A., **Armstrong, M. I.**, & Yampolskaya, S. (2016). Mental health service utilization and time to care: A comparison of children in traditional foster care and children in kinship care. *Children and Youth Services Review*, 68, 154-158. *doi:* 10.1016/j.chilyouth.2016.06.029

Evans, M. E., Bruns, E. J., **Armstrong, M. I.**, Hodges, S., & Hernandez, M. (2016). New frontiers in building mental, emotional and behavioral health in children and youth: Introduction to the special section. *American Journal of Orthopsychiatry*, 86, 103-108. *doi:* 10.1037/ort0000154

Johnson, M.H., Walters, M.G., & Armstrong, M.I. (2015). It takes a village: Using a community-defined practice approach to develop a tribal in-home services model for Alaska native families. *Journal of Public Child Welfare*, 9(5), 487-505. <http://dx.doi.org/10.1080/15548732.2015.1098581>

Yampolskaya, S., Greenbaum, P. E., Brown C. H., & **Armstrong M. I.** (2015). Heterogeneity in trajectories of child maltreatment severity: A two-part growth mixture model. *Violence and Victims*, 30, 916-932. *doi:* 10.1891/0886-6708.VV-D-13-00114

Robst, J., Rohrer, L., **Armstrong, M.**, & Dollard, N. (2014). Family involvement in treatment among youth in residential facilities: Association with discharge to family-like setting and follow-up treatment. *Journal of Emotional and Behavioral Disorders*, 22, 190-196. *doi:*10.1177/1063426614523651

Johnson, M. J., George, P., **Armstrong, M. I.**, Lyman, D. R., Dougherty, R. H., Daniels, A. S., Ghose, S. S., & Delphin-Rittman, M. F. (2014). Behavioral management for children and adolescents: Assessing the evidence-base. *Psychiatric Services*, 65, 580-590. <http://dx.doi.org/10.1176/appi.ps.201300253>

Yampolskaya, S., Sharrock, P., **Armstrong, M. I.**, Strozier, A., & Swanke, J. (2014). Profile of children placed in out-of-home care: Association with permanency outcomes. *Children and Youth Services Review*, 36, 195-200. <http://dx.doi.org/10.1016/j.chilyouth.2013.11.018>

Robst, J., **Armstrong, M. I.**, Dollard, N., & Rohrer, L. (2013). Arrests among youth after out-of-home mental health treatment: Comparisons across community and residential treatment settings. *Criminal Behavior and Mental Health*, 23, 162-176. *doi:* 10.1002/cbm.1871

Robst, J. R., **Armstrong, M. I.**, Dollard, N., Rohrer, L., Sharrock, P. J., Batsche, C., Reader, S. (2013). Characteristics related to family involvement in youth residential mental health treatment. *Children and Youth Services Review*, 35, 40-46. <http://dx.doi.org/10.1016/j.chilyouth.2012.10.004>

Armstrong, M. I., McCrae, J., Graef, M. I., Richards, T., Lambert, D., Bright, C. L., & Sowell, C. (2013). Development and initial findings of an implementation process measure for child

welfare system change. *Journal of Public Child Welfare*, 8, 94-177.
<http://dx.doi.org/10.1080/15548732.2013.873759>

Robst, J., Rohrer, L., **Armstrong, M.**, Dollard, N., Sharrock, P., Batsche, C., & Reader, S. (2013). Family involvement and changes in child behavior during residential mental health treatment. *Child and Youth Care Forum*, 42, 225-238. doi: 10.1007/s10566-013-9201-6

Collins-Camargo, C., **Armstrong, M. I.**, McBeath, B., & Chuang, E. (2013). Promoting cross-sector partnerships in child welfare: Qualitative results from a five-state strategic planning process. *Child Welfare*, 92, 33-63.

Armstrong, M. I., Swanke, J. R., Strozier, A., Yampolskaya, S., & Sharrock, P. (2013). Recent changes in the child welfare system: One state's experience. *Children and Youth Services Review*, 35, 1712-1718. doi: org/10.1016/j.childyouth.2013.07.005

Chuang, E., McBeath, B., Collins-Camargo, C., & **Armstrong, M. I.** (2014). Strengthening public-private partnerships in state child welfare systems: Results of a multi-state strategic planning process. *Journal of Public Child Welfare*. 8, 1-24. doi: 10.1080/15548732.2013.852152

Estefan, L. F., Coulter, M. L., VandeWeerd, C. L., **Armstrong, M.**, & Gorski, P. (2013). Relationships between stressors and parenting attitudes in a child welfare parenting program. *Journal of Child and Family Studies*, 22, 199-208. doi: 10.1007/s10826-012-9569-1

Batsche, C., Hart, S., Ort, R., **Armstrong, M. I.**, Strozier, A., & Hummer, V. (2012). Postsecondary transitions of youth recently emancipated from foster care. *Child and Family Social Work*, 19, 174-184. doi:10.1111/j.1365-2206.2012.00891.x

Estefan, L. F., Coulter, M., VandeWeerd, C., **Armstrong, M. I.**, & Gorski, P. (2012). Receiving mandated therapeutic services: Experiences of parents involved in the child welfare system. *Children and Youth Services Review*. 34, 2353-2360. doi: 10.1016/j.childyouth.23012.09.002

Ungar, M., Liebenberg, L., Dudding, P., **Armstrong, M. I.**, & van de Vijver, F. (2013). Patterns of service use, individual and contextual risk factors, and resilience among adolescents using multiple psychosocial services. *Child Abuse & Neglect*. 37, 150-159. doi: 10.1016/j.chiabu.2012.05.007

Armstrong, M. I., Milch, H., Curtis, P., & Endress, P. (2012). A business model for managing system change through strategic financing and performance indicators: A case study. *American Journal of Community Psychology*, 49, 517-525. doi: 10.1007/s10464-012-9512-z.

Vargo, A. C., Sharrock, P. J., Johnson, M. J., **Armstrong, M. I.** (March 2012). The use of a participatory framework for assessing quality of care in children's mental health services. *Administration and Policy in Mental Health and Mental Health Services Research*, 40, 286-299. doi: 10.1007/s10488-012-0419-7

Robst, J. R., **Armstrong, M. I.**, & Dollard, N. (2011). After out-of-home mental health treatment: Atypical antipsychotic medication use and the probability of returning to treatment. *Community Mental Health Journal*. doi: 10.1007/s10597-011-9438-1.

Yampolskaya, S., **Armstrong, M. I.**, & King-Miller, T. (2011). Contextual and individual-level predictors of abused children's reentry into out-of-home care: A Multilevel mixture survival analysis. *Child Abuse & Neglect*, 35, 670-679. <http://dx.doi.org/10.1016/j.chiabu.2011.05.005>

Strozier, A., **Armstrong, M. I.**, Skuza, S., Cecil, D., & McHale, U. (2011). Coparenting in kinship families with an incarcerated mother: A qualitative study. *Families in Society*, 92, 55-61. doi: 10.1606/1044-3894.4064

Robst, J. R., **Armstrong, M. I.**, & Dollard, N. (2011). Peer contagion among youth in Medicaid-funded residential mental health treatment programs. *Children and Youth Services Review*, 33, 651-655. <http://dx.doi.org/10.1016/j.chilyouth.2010.11.007>

Robst, J., **Armstrong, M. I.**, & Dollard, N. (2011). Comparing outcomes for youth served in therapeutic foster care and therapeutic group care. *Journal of Child and Family Studies*. 20, 696-705. doi:10.1007/s10826-011-9447-2.

Jordan, N., Yampolskaya, S., Gustafson, M., **Armstrong, M. I.**, McNeish, R., & Vargo, A. (2011). Comparing child protective investigations performance between law enforcement agencies and child welfare agencies. *Child Welfare*, 90, 87-105.

Armstrong, M. I., Evans, M. E. & Newton-Logsdon, G. (2010). Fostering an unnatural act: Does policy make a difference in systems of care? *Best Practices in Mental Health: An International Journal*, 6, 27-38.

Hummer, V. L., Dollard, N. Robst, J., & **Armstrong, M. I.** (2010). Innovations in implementation of trauma-informed care practices in youth residential treatment: A curriculum for organizational change. *Child Welfare*, 89, 79-95.

Yampolskaya, S., & **Armstrong, M. I.**, & King-Miller, T. (2011). Contextual and individual-level predictors of abused children's reentry into out-of-home care: A multilevel mixture survival analysis. *Child Abuse and Neglect*, 35, 670-679. doi: 10.1016/j.chiabu.2011.05.005

Boothroyd, R. A. & **Armstrong, M. I.** (2010). An examination of the psychometric properties of the Pediatric Symptom Checklist with children enrolled in Medicaid. *Journal of Emotional and Behavioral Problems*, 18, 113-126. doi: 10.1177/1063426609337604

Robst, J., **Armstrong, M. I.**, & Dollard, N. (2009). Age, race, and gender differences in antipsychotic medication use among children prior to entry to out-of-home care. *Residential Treatment for Children and Youth*, 26, 119-134. doi: 10.1080/08865710902873026

Armstrong, M. I., & Boothroyd, R. A. (2008). Predictors of emotional well-being in at-risk adolescent girls: Developing preventive intervention strategies. *The Journal of Behavioral*

Health Services & Research, 35, 435-453. doi: 10.1007/s11414-006-9048-9

Yampolskaya, S, **Armstrong, M. I.**, & Vargo, A. C. (2007). Factors associated with exiting and re-entry into out-of-home care under Community-Based Care in Florida, *Children and Youth Services Review*, 29, 1352-1367. <http://dx.doi.org/10.1016/j.chilyouth.2007.05.010>

Ungar, M., Brown, M., Liebenberg, L., Othman, R., Kwong, W. M., **Armstrong, M. I.**, & Gilgun, J. (2007). Unique pathways to resilience across cultures. *Adolescence*, 42, 287-310.

Evans, M. E., **Armstrong, M. I.**, Beckstead, J. W., & Lee, J. (2007). Examining the impact of policy on collaboration in systems of care for children with emotional and behavioral disorders. *Journal of Child and Family Studies*, 16, 567-576. doi: 10.1007/s10826-006-9107-0

Armstrong, M. I., Birnie-Lefcovitch, S., & Ungar, M.I. (2005). Pathways between social support, family well being, quality of parenting, and child resilience: What we know. *Journal of Child and Family Studies*, 14, 269-281. doi:10.1007/s10826-005-5054-4

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Armstrong, M. I., Kershaw, M. A., Gomez, A., & Reyes, F. (1998, January). *Evaluation of Florida's Prepaid Mental Health Plan: A qualitative case study of child and family mental health services*. Louis de la Parte Florida Mental Health Institute, University of South Florida. Tampa, FL.

Armstrong, M. I. (1997). *Testimony before the Joint Legislative Committee on Health and Welfare Reform regarding ARKids, a behavioral health care reform*. Little Rock, Arkansas

Armstrong, M., McCarthy, M., & Rizzi, M. (1982). *The helping connection: A curriculum for family work in protective services*. Albany, NY: Continuing Education Program, School of Social Welfare, State University of New York at Albany.

O'Donnell, P., Stea, A., & Armstrong, M. (1980). *Human growth and development. In On the line in child care: An entry level curriculum for residential child care workers*. Albany, NY: Continuing Education Program, School of Social Welfare, State University of New York at Albany.

Invited Presentations

Armstrong, M.I. In-Depth Organizational Evaluation of Child Welfare Agencies, presented at the XIV International Conference EUSARF 2016, September 14-16, 2016, Oviedo, Spain.

Armstrong, M.I. Communication Evaluation Findings, plenary session presented at the 18th Annual Title IV-E Waiver Demonstration Project Meeting, August 29-30, 2016, DC.

Armstrong, M.I. Interagency Collaboration for Youth Diverted from Juvenile Justice, presented at the Financing Effective, Community-Based Behavioral Healthcare Services and Supports for Youth Diverted from the Juvenile Justice System, June 28-29, 2016, DC.

Armstrong, M.I., Cavanaugh, D. Setting the Framework, presented at the Financing Effective, Community-Based Behavioral Healthcare Services and Supports for Youth Diverted from the Juvenile Justice System, June 28-29, 2016, DC.

Presentations

Armstrong, M., McGrath, K., Dollard, N., & Robst, J. (2015, Paper). *Outcomes of a treatment foster care pilot for youth with complex multi-system needs*. Paper presented at the meeting of the Research & Policy Conference on Child, Adolescent and Young Adult Behavioral Health, Tampa, FL.

McGrath, K., Armstrong, M., Dollard, N., & Johnson, M. (2015). *Utilizing TFC and in-home services to meet the needs of commercially sexually exploited youth*. Paper presented at the meeting of the Research & Policy Conference on Child, Adolescent, and Young Adult Behavioral Health, Tampa, FL.

Robst, J., Armstrong, M., & Dollard, N. (2015). *Out-of-home mental health treatment, trauma, and juvenile justice recidivism: A propensity score analysis*. Paper presented at the meeting of the Southern Economic Association, New Orleans, LA.

Sherm, D., Armstrong, M. I., Krueger, J., Evans, M., & Thomas, K. A. (2015). *Supporting public health, productivity and well-being through collaborative work in mental health: A career development workshop*. Workshop presented at the meeting of the American Public Health Association, Chicago, IL.

Williamson, H., Perkins, E., Levin, B.L., Baldwin, J., Lulinski, A., Armstrong, M.I., Massey, T. (2016, October). *Implementation of Medicaid Managed Long-term Services and Supports for Adults with Intellectual and/or Developmental Disabilities*. Presented at the APHA 2016 Annual Meeting and Expo, Denver, CO.

Armstrong, M.I., Boothroyd, R., Rohrer, L., Robst, J., Teague, G. (2016, October). *Access, Integration and Quality of Care for Individuals with Serious Mental Health Challenges Enrolled in Florida's Managed Medical Assistance Program*. Presented at the APHA 2016 Annual Meeting and Expo, Denver, CO.

Davis, C., Armstrong, M.I., Massey, T., Mayo, J., Smith, R. B., Tiedemann, K., Basalik, D. (2016, March). *Mental Health Literacy: Instrument Development and Relationship to Family Empowerment, Caregiver Self-Efficacy, and Caregiver Strain*. Presented at the 29th Annual

Research & Policy Conference on Child, Adolescent, and Young Adult Behavioral Health in Tampa, Fl at the Hilton Tampa Downtown.

McGarth, K., Armstrong, M.I., Johnson, M., Landers, M. (2016, March). *Meeting the Needs of Commercially Sexually Exploited Youth*. Presented at the 29th Annual Research & Policy Conference on Child, Adolescent, and Young Adult Behavioral Health in Tampa, Fl at the Hilton Tampa Downtown.

Armstrong, M.I., Butina, M., Simon, H.L., Moritz, M. (2016, February). *Gun Rights, Mental Health Rights/ Where Should Societies Draw the Line?* Presented at the St. Petersburg Conference on World Affairs in St. Petersburg, Florida.

Boothroyd, R., Armstrong, M.I., McDonald, K. (2016, February). *Towards Integrated Health Care: Implementation and Evaluation of Florida's Medicaid Managed Medical Assistance (MMA) Program*. Presented at the Southeast Evaluation Association 2016 Annual Workshop at the Florida Department of Revenue in Tallahassee, Florida.

Fitzgerald, M., Sanclimenti, J., Armstrong, M.I., Graef, M. (2016, January). *Measuring Implementation Process and Capacity Across State and Tribal Child Welfare Projects*. Presented at the 2016 Society for Social Work and Research Conference at the Renaissance Hotel in Washington, D.C.

DeWolfe, J., Fitzgerald M., Barbee, A., Deakins, B., Kaye, S., Armstrong, M.I, Graef, M., Rushovich, B., Bright, C. (2016, January). *Supporting Change in Child Welfare: Evaluating the Children's Bureau's Training and Technical Assistance (T/TA)*. Presented at the Society for Social Work and Research conference in Washington, D.C.

Shern, D., Armstrong, M.I., Krueger, J., Evans, M., Thomas, K. (2015, October). *Supporting Public Health, Productivity and Well-Being Through Collaborative Work in Mental Health: A Career Development Workshop*. Presented at the annual American Public Health Association meeting in Chicago, Illinois.

McGrath, K., Armstrong, M.I., Dollard, N., Robst, M., & Johnson, M. (2014, July). *Utilizing TFC and In-home Services to Meet the Needs of Commercially Sexually Exploited Youth*. Presented at the 28th Annual Conference on Treatment Foster Care in Lake Buena Vista, FL.

Armstrong, M.I., Kerr, M., Johnson, M., Grover-Skipper, D., Williger, W., Segovia, T. (2014) *Rescuing and Providing Services for Victims*. Presented at the 2014 Promoting Collaboration and International Partnerships to Combat and Mitigate Human Trafficking, University of South Florida, Tampa, FL.

Sharrock, P., Swanke, J., Strozier, A., Armstrong, M., & Yampolskaya, S. (2014, October). A look at efforts to engage parents and child welfare outcomes. Paper presented at the annual meeting of The Council on Social Work Education, Tampa, FL.

Dollard, N., McGrath, K., Armstrong, M.I. (2014, September). *Specialized Therapeutic In-Out of Home Services for Sexually Exploited Youth*. Presented at the 2014 Child Protection Summit in Orlando, FL.

Swanke, J., Armstrong, M.I., Strozier, A., Yampolskaya, S. (2014). *Mental Health Service Utilization Among Children Placed in Kinship and Non-Kinship Foster Care*. Presented at the 27th Annual Children's Mental Health Research & Policy Conference, Tampa, FL.

Armstrong, M.I. & Sheffield, A.M. (2014). *Financing Wraparound Orange Services*. Presented at the 27th Annual Children's Mental Health Research & Policy Conference, Tampa, FL.

McGrath, K., Armstrong, M.I., Dollard, N., Robst, M., & Johnson, M. (2014, July). *Utilizing TFC and In-home Services to Meet the Needs of Commercially Sexually Exploited Youth*. Presented at the 28th Annual Conference on Treatment Foster Care in Lake Buena Vista, FL.

Dollard, N. McGrath, K., Armstrong, M. Robst, J. Johnson, M. & Gimbel, J. (2013). Community-based treatment alternatives for justice-involved youth in child welfare. Presented at the 2013 FADAA/FCCMH Annual Conference, Orlando, FL.

Armstrong, M.I., Dollard, N, & McGrath, K. (2013). *Use of Therapeutic Foster Care for Youth with Complex Multi-System Needs*. Presented at the 27th Annual Conference on Treatment Foster Care, Nashville, TN.

Armstrong, M. I., & Boothroyd, R. A. (2012). *Culturally Responsive Evaluation of Complex Systems*. Presented at the American Evaluation Association 2012 Conference, Minneapolis, MN.

Walters, M., Armstrong, M. I., Cross, T., Valle, S. (2012). *Leading System Change: Working Together to Protect Children and Strengthen Families*. Presented at Training Institutes 2012: Improving children's Mental Health Care in an Era of change, Challenge, and Innovation: The Role of the System of Care Approach, Orlando, FL.

Armstrong, M. I., Johnson, M., Sowell, C. (2012). *Strategies that Build Capacity for System Change: Lessons Learned in the Evaluation of the Western and Pacific Child Welfare Implementation Center*. Presented at the 18th National Conference on Child Abuse and Neglect, Washington, DC.

Collins-Camargo, C., Chuang, E., Armstrong, M. I., & McBeath, B. (2012). *The Role of Strategic Planning in the Development of Public/Private Partnerships: Lessons Learned from Five States*. Presented at the National Network for Social Work Managers 23rd Annual Management Institute, San Diego, CA.

Hodges, S., & Armstrong, M. I. (2012). *Making Research Accessible: Relationships and Potential Impact*. Presented at the 25th Annual Children's Mental Health Research & Policy Conference, Tampa, FL.

Rohrer, L., Dollard, N., Armstrong, M.I., & Jentz, S. (2012). *Psychotropic Medication Use in Florida's Residential Mental Health Treatment Programs*. Presented at the 25th Annual Children's Mental Health Research & Policy Conference, Tampa, FL.

Armstrong, M. I., DePanfilis, D., McCrae, J. S., & Deakins, B. (2012). *Using Implementation Science Evaluation Frameworks to Guide Organizational Decision Making Related to Complex System Reforms in Public Child Welfare*. Presented at the 17 Annual Conference Society for Social Work and Research, Washington, DC.

Winstead, D., & Armstrong, M. I. (2011). *Florida's IV-E Waiver*. Presented at the 14th Annual Title IV-E Child Welfare Demonstration Projects Meeting, Washington, DC.

Armstrong, M. I., Hall, S., Essrig, K. G., Daniels, N., & Yampolskaya, S. (2010). *Engaging Families through Court Supported Interdisciplinary Teams*. Presented at the Florida 2010 Dependency Summit, Orlando, FL.

Armstrong, M. I., Pires, S. A., Stroul, B. A., Rotto, K., & Van Deman, S. (2010). *Financing Strategies That Support Effective systems of Care: Study Findings and a Case Study*. Presented at the 23rd Annual Children's Mental Health Research and Policy Conference. Louis de la Parte Florida Mental Health Institute, College of Behavioral and Community Sciences, University of South Florida, Tampa, Florida.

Robst, J., Dollard, N., Armstrong, M.I. & Montes de Oca, K. (2010). *Justice-Involved Youth with Mental Health Needs: We Know More Than we Think*. Presented at the 23rd Annual Children's Mental Health Research and Policy Conference. Louis de la Parte Florida Mental Health Institute, College of Behavioral and Community Sciences, University of South Florida, Tampa, Florida.

Boothroyd, R. A., & Armstrong, M. (November 2009). *Mental Health Services Research*. Presented at the 137th APHA Annual Meeting, Philadelphia, PA.

Armstrong, M. I. (November 2009). *Financing Strategies that Support Effective Children's Systems of Care: Findings of a National Study*. Poster presentation at the 137th APHA Annual Meeting, Philadelphia, PA.

Armstrong, M. I. (October 2009). *The System of Care Model and Child Mental Health Disparities*. Presented at the 61st Institute on Psychiatric Services, New York City, NY.

Armstrong, M. I. (June 2009). *Effective Strategies & Structures for Children's Mental Health Services*. Poster presentation at the AcademyHealth 2009 Annual Research Meeting, Chicago, IL.

Zlotnik, J. L., Armstrong, M. I., Cahn, K., Johnson, B., Mitchell-Herzfeld, S. (May 09). *Creating Partnerships for Evaluation*. Panel Presentation at the National Child Welfare Evaluation Summit, Washington, DC.

Yampolskaya, S., Greenbaum, P. E., Armstrong, M. I., Guo, J., & Vargo, A. C. (May, 2009). *Relationship Between Perpetrator Characteristics and Patterns of Service Use*

for Maltreated Adolescents: A Latent Class Analysis. Poster presentation at the Society for Prevention Research 17th annual meeting: Power of Relationships: Implications for Prevention Science, Washington, DC.

Armstrong, M. I., Sharrock, P., Vargo, A. (April 09). *Synthesis of a Decade of Research on Service Quality and Outcomes of Managed Mental Health Care for Children*. Presented at the NASMHPD Research Institute 2009 Conference, Washington, DC.

[Baker, J., Strozier, A., Skuza, S., Armstrong, M., Cecil, D. & McHale, J. \(April 09\). The nature of mother-grandmother coparenting alliances in families with incarcerated mothers. Presented at the Society for Research in Child Development, Denver, CO.](#)

Vargo, A., Armstrong, M. I., & Harris, N. (April 09). *Developing the Workforce: Enhancing the Leadership Skills of Child Welfare Managers*. Presented at the 17th National Conference on Child Abuse and Neglect, Atlanta, GA.

Strozier, A., & Armstrong, M. I. (November 2008). *Issues in co-parenting for grandmothers and incarcerated mothers*. Presented at the Council on Social Work Education, 54th Annual Meeting, Philadelphia, PA.

Armstrong, M. I. & Vargo, A. (November 2008). *The utility of logic models in the evaluation of complex system reforms: A continuation of the debate*. Presented at the 22nd Annual Conference of the American Evaluation Association, Denver, CO.

Boothroyd, R. & Armstrong, M. I. (November 2008). *The psychometric properties of the Simple Screening Instrument for Substance Abuse*. Presented at the 22nd Annual Conference of the American Evaluation Association, Denver, CO.

Armstrong, M. I., Brogan, M., Weisgal, R., & Zundel, C. (2008, July). *Institute: Financing strategies to support prevention and early intervention in systems of care*. Presented at the 2008 Training Institutes on Developing Local Systems of Care for Children and Adolescents with Mental Health Needs and their Families, Nashville, Tennessee.

Helfgott, K., Armstrong, M. I., & Britt, C. (2008, July). *Child and family service reviews: Addressing mental health services and outcomes for children and families in child welfare*. Presented at the 2008 Training Institutes on Developing Local Systems of Care for Children and Adolescents with Mental Health Needs and their Families, Nashville, Tennessee.

Yampolskaya, S. & Armstrong, M. I. (2008, July). *Risk of juvenile justice system involvement and recidivism among youths in out-of-home care*. Paper presentation at the 8th Annual International Association of Forensic Mental Health Services Conference: The Interface Between Forensic and General Mental Health Services, Vienna, Austria.

Roggenbaum, S., Hummer, V., & Armstrong, M. I. (2008, June). *System of care practice review findings*. Presented to the Iowa Department of Human Services, Des Moines, Iowa.

Yampolskaya, S., Greenbaum, P. E., Vargo, A., & Armstrong, M. (2008, May). *Contextual and individual-level predictors of abused children's reentry into out-of-home care:*

A multilevel mixture survival analysis. Presented at the Society for Prevention Research 16th annual meeting: Advancing Science-Based Prevention: Context and Prevention Science, San Francisco, California.

Armstrong, M. I., Wallace, F., & Blasé, K. (November 07). System-Level Evaluation: Strategies for Understanding Which Part of the Elephant We are Touching. Presented at the 2007 American Evaluation Association Annual Conference, Baltimore, MD.

Armstrong, M. I., Pires, S. A., & Duarte, C. (September 07). Cross-Agency Funding Strategies for Children's Mental Health. Presented at the 2007 SAMHSA/CMS Invitational Conference on Medicaid and Mental Health Services/Substance Abuse Treatment, Baltimore, MD.

Armstrong, M. I. & Dollard, N. (September 2007). Florida's Out of Home Treatment Programs: What Do We Know? Presented at the CHARPP Annual Conference: Sharing Best Practices in Mental Health Services for Children and Families. Portland, Oregon.

Armstrong, M. I. & Winarski, J. (September 07). Consumer Directed Care: National and Florida Perspectives. Presented at the 48th Annual Florida Council for Community Mental Health and The Florida Psychiatric Rehabilitation Association Conference, St. Pete Beach, FL.

Armstrong, M. I. & Dollard, N. (August 2007). Out-of-Home Alternatives: FY 2006-07 Results and Recommendations. Florida Agency for Health Care Administration Briefing, Tallahassee, FL.

Armstrong, M. I. (July 07). Iowa System of Care Consultation and Evaluation. Presented to the Iowa Mental Health, Mental Retardation, Developmental Disabilities, and Brain Injury Commission, Des Moines, Iowa.

Yampolskaya, S., Armstrong, M., (2007, July). *Maltreated children in out-of-home care: Risks for placements in juvenile justice facility or detention center*. Paper presentation at the 3rd International Congress of Psychology and Law, Adelaide, Australia.

Armstrong, M. I. (May 07). The Role of Collaboration in Improving Children's Mental Health Services. Plenary presentation at the National Association of Mental Health Planning and Advisory Councils Pre-Conference Workshop, Washington, D.C.

Armstrong, M. I. (May 07). Children's Mental Health Services: State and National Trends and Emerging Best Practices. Plenary session at the Annual Statewide Meeting of Children's Medical Services FL Department of Health, St. Petersburg, FL.

Yampolskaya, S., Greenbaum, P. E., Armstrong, M., & Vargo, A. (2007, May-June). *Recurrence of child maltreatment: A two-part latent growth curve model*. Poster presented at the Society for Prevention Research 15th annual meeting: Advancing Science-Based Prevention: Creating Real World Solutions, Washington, DC.

Evans, M. E., & Armstrong, M. I. (May 07). Collaboration Conflict & Conflict Resolution in Systems of Care. Presented at the 2007 Building on Family Strengths Conference, Portland, OR.

Wood, G., & Armstrong, M. I. (May 07). Financing to Support Family and Youth Partnerships. Presented at the 2007 Building on Family Strengths Conference, Portland, OR.

Armstrong, M. I. (May 07). Child Welfare Privatization Efforts in Florida. Plenary Presentation at the Eleventh Annual Child Welfare Demonstration Projects Meeting, Arlington, VA.

Boothroyd, R. A., Robinson, P., Armstrong, M. I. (March 07). Access to Medicaid Behavioral Health Services: National and State Trends and Emerging Best Practices. Presented to the Public Policy Institute of Marion County--Access To Health Care 2007.

Armstrong, M. I., Dollard, N., Romney, S., Vergon, K., Chen, R., Dhont, K. (March 07). Connecting Inpatient and Residential Treatment to Systems of Care. Presented at the 20th Annual Research Conference A System of Care for Children's Mental Health: Expanding the Research Base, Tampa, FL.

Armstrong, M. I., Pires, S. A., Stroul, B. A., Wood, V. (March 07). Financing Structures and Strategies to Support Effective Systems of Care. Presented at the 20th Annual Research Conference A System of Care for Children's Mental Health: Expanding the Research Base, Tampa, FL.

Armstrong, M. I., Evans, M. E., Robbins, V. (February 2007). The Role of Collaboration in Transforming Systems of Care. Presented at the 2007 Conference on State Mental Health Agency Services Research, Program Evaluation and Policy, Washington, DC.

Armstrong, M. I. (January 2007). Consumer Directed Care: A National Scan. Presented at the Florida Department of Education SEDNET Project Managers Meeting, St. Augustine, FL.

Armstrong, M. I., Pires, S. A., Stroul, B. (November 2006). Financing Strategies That Support Effective Systems of Care. Presented at the 134th Annual Meeting of the American Public Health Association, Boston, MA.

Best, K., Boothroyd, R. A., Armstrong, M. I. (November 2006). Dose Response of adverse exposures to the rate of change in suicide ideation and clinical depression: Findings from the Welfare Reform: Adolescent Girls in Transition Longitudinal Study. Presented at the 134th Annual Meeting of the American Public Health Association, Boston, MA.

Armstrong, M. I., Jordan, N., King-Miller, T., Roggenbaum, S., Romney, S., Vargo, A., & Yampolskaya, S. (October 2006). Implementation and Evaluation of the IV-E Waiver: A Participatory Approach. Presented at the Florida Coalition for Children 2006 Annual Conference, Daytona Beach, FL.

Armstrong, M. I., Dollard, N., Vergon, K., Goldsmith, C. (September 2006). Florida's Out-of-Home Treatment Programs: What do we know? Presented at the 2006 Florida Council

for Community Mental Health and Florida Psychiatric Rehabilitation Association Conference, Orlando, FL.

DeMark, J., Patrick, J., Thomas, L., Corbin, S., Rowles, H., Vargo, A., Armstrong, M. I. (August 2006). Creative Ways of Solving Old Problems Through Collaboration. Presented at the Council on Accreditation's 2006 National Conference.

Armstrong, M. I., Strozier, A. (July 2006). Special Forum: Services for Youth and Families in Kinship Care. Presented at the 2006 Training Institutes: Developing Local Systems of Care for Children and Adolescents with Emotional Disturbances and their Families, Orlando, FL.

Yampolskaya, S., Vargo, A. C., Armstrong, M. I., & Fairbanks, D. (May-June, 2006). Improving Child Well-Being in Florida: Outcomes of Community-Based Care. Paper presentation at the Society for Prevention Research 14th Annual Meeting: Applying Prevention Science to Reduce Health Disparities, San Antonio, Texas

Armstrong, M. I., Pires, S. A., McCarthy, J., Stroul, B. A., Wood, G., Pizzigati, K. (February 2006). Maximizing Medicaid and Other Financing Strategies for Children with Serious Emotional Disturbances and Their Families. Presented at the 19th Annual Research Conference A System of Care for Children's Mental Health: Expanding the Research Base, Tampa, FL.

Boothroyd, R. A., & Armstrong, M. I. (February 2006). Use of Evaluation Findings to Inform an Intervention Strategy for At-Risk Adolescent Girls. Presented at the 18th Annual Conference of the Southeast Evaluation Association, Tallahassee, FL.

Ungar, M., Boothroyd, R., Armstrong, M., & Brown, M. (January 2006). Pathways to Resilience: Results and Methodological Innovations from a Mixed-Method 14-Site International Study of the Psychosocial Determinants of Health. Presented at the Society for Social Work and Research Annual Conference, San Antonio, TX.

Best, K. A., Boothroyd, R. A., & Armstrong, M. I. (December 2005). Contribution of Violence Exposure to the Rate of Change in Suicidality and Depression: Findings from the Welfare Reform: Adolescent Girls in Transition Longitudinal Study. Presented at the 133rd Annual Meeting American Public Health Association, Phila, PA.

Evancho, K., Boothroyd, R. A., Armstrong, M. I., Gomez, A., Best, K. A., Chen, R., & Ort, R. (November 2005). Depression among Adolescent girls during an Era of Welfare Reform. Presented at the American Psychiatric Nurses Association 19 Annual Conference, Nashville, TN.

Livingston, M., Armstrong, M. I., Cusick, M., Fairbanks, D., Kurth, G., Murphy, S., & Zirps, F. (October 2005). Privatizing Florida's Child Program. Presented at the 2005 Alliance for Children & Families National Conference, Orlando, FL.

Ungar, M., Boothroyd, R. A., Armstrong, M. I., Liebenberg, L., Brown, M., & Teram, E. (October 2005). Methodological Challenges in Conducting a Mixed-Method Multi-Site

International Study. Presented at the 2005 Joint Canadian Evaluation Society/American Evaluation Association Conference, Toronto, Ontario, Canada.

Armstrong, M.I., Kershaw, M.A., & Dudley, V. (September 2005). Family Conferencing Models Implemented by Florida's Community-Based Lead Agencies. Presented at the 2005 FCCMH/FLAPRA Annual Conference, Clearwater, FL.

Armstrong, M.I., Stroul, B., & Boothroyd, R. A. (June 2005). Breakfast with the Authors: Intercepts of Resilience and Systems of Care. Presented at Pathways to Resilience: An International Conference, Halifax, Nova Scotia, Canada.

Kershaw, M.A., Armstrong, M.I., Yampolskaya, S. (November 2004). Privatizing Child Welfare: An Examination of Organizations and Outcomes. Presented at the Dependency Court Improvement Summit. Florida Department of Children and Families. Orlando, FL.

Armstrong, M.I., Stroul, B.A., Pires, S.A., Wood, V., McCarthy, J. (November 2004). Health Care Reform Tracking Project: findings and Policy and Research Recommendations. Presented at the American Public Health Association 132nd Annual Meeting and Exposition. Washington, DC.

Vargo, A., Yampolskaya, S., Armstrong, M.I., Jordan, N., Kershaw, M. A. (August 2004) Privatizing Child Welfare: An Examination of Organizations and Outcomes. Presented at the 12th Annual APSAC Colloquium, Hollywood, CA.

Armstrong, M.I., (May 2004). The Relationships Between Parent Support, Family Well Being, Quality of Parenting and Child Resilience in Families with a Child with Serious Emotional Problems. Presented at the Building on Family Strengths National Conference on Research and Services in Support of Children and Their Families, Portland, Oregon.

Vargo, A. C., Armstrong, M., Paulson, R., Kershaw, M. A., Jordan, N., & Yampolskaya, S. (2004, April). Adoption in the United States: The Privatizing of Child Welfare and Community-Based Systems of Care. Presentation for the 8th Australian Conference on Adoption, Adelaide, Australia.

Armstrong, M. I., Pires, S. A., Stroul, B. A., McCarthy, J., & Wood, V. (March 2004). Symposium: Health Care Reform Tracking Project—Summary of Key Findings 1995-2003. Presented at the 17th Annual Conference A System of Care for Children's Mental Health: Expanding the Research Base.

Evans, M. E., & Armstrong, M. I. (March 2004). A Mixed Methods Study of Collaboration in Systems of Care. Presented at the 17th Annual Conference A System of Care for Children's Mental Health: Expanding the Research Base.

Armstrong, M.I. (February 2004). Research on Mental Health Care Services in Florida, Quality of Care for Kids Services. Presented at the 3rd Annual Medicaid Research Conference, Tallahassee, FL.

Dailey, K.A., Armstrong, M.I., Blasé, K., Larkins, M.R., Goldsmith, C. (February 2004). Methodological Issues Encountered in Evaluating the Effectiveness of a Children's Inpatient Psychiatric Program. Presented at the Fourteenth Annual Conference on State Mental Health Agency Services Research, Program Evaluation, and Policy, Arlington, VA.

Armstrong, M.I., (2003, November). Evaluating Community-Based Care: A close look at Community Based Care Programs. Presented at the Educational Foundation for the Advancement of Child Welfare, Orlando, FL.

Evans, M.E., Armstrong, M.I., (2003, June). A Multi-Method Approach to Understanding Collaboration in System of Care. Presented at the National Conference on Building Family Strengths: Research and Services in Support of Children and Their Families, Portland, OR.

Vargo, A., Armstrong, M. I., Fairbanks, D., Kershaw, M. A., (2003, March). Evaluation of the Privatization of Child Welfare in Florida: The Community-Based Care Initiative. Presented at the 14th National Conference on Child Abuse and Neglect, St.Louis, Missouri.

Armstrong, M.I., Dailey, K.A., Blasé, K., Chen R. (2003, February). Evaluation of Florida's Statewide Inpatient Psychiatric Program (SIPP). Presented at the 13th Annual Conference on State Mental Health Agency Services Research, Program Evaluation, and Policy, Baltimore, MD.

Paulson, R. I., Jordan, N., Vargo, A., Armstrong, M. I., Kershaw, M. A., Yampolskaya, S. (2003, January). The Privatization of Child Welfare in Florida: A Mixed-Method Evaluation of Initial Sites. Presented at the 2003 Annual Conference for Society for Social Work Research, Washington, DC.

Armstrong, M. I., Anderson, R., English, L. (2002, September). Family Involvement to Make a Difference. Workshop presented at the 2002 Leadership Conference and Annual Meeting, St. Petersburg Beach, FL.

Armstrong, M. I., Pires, S. A., Stroul, B., McCarthy, J., Sonosky, C. A. & Wood, V. (2002, March). Promising Approaches for Children's Behavioral Health Services in Publicly Funded Managed Care Systems: Findings from the Health Care Reform Tracking Project. Symposium presented at the 15th Annual Research Conference for Children's Mental Health, Tampa, FL.

Boothroyd, R. A., & Armstrong, M. I. (2002, March). Co-morbidity and service use Among Children with Health and Mental Health Disabilities. Paper presented at the 15th Annual Research Conference for Children's Mental Health, Tampa, FL.

Armstrong, M.I. & Wood, Virginia (2001, May) Creation of Family Voice in a Research Project: the Health Care Reform Tracking Project. Paper presented at the National Conference on Research & Services in Support of Children & Their Families, Portland, Oregon.

Boothroyd, R. A., & Armstrong, M. I. (2001, February). A Study of the Impact of Financing Mechanisms on Access to Care For Children with Serious Emotional Problems. Paper presented at the 14th annual research conference for Children's Mental Health, Tampa, FL.

Armstrong, M.I. (2000, December). Use of the Survey method n a Mixed Method Study of Behavioral Health Managed Care for Children. Paper presented at the 2000 APHA Annual Meeting, Boston, Massachusetts.

Shern, D. L., Robinson, P., Stiles, P., Boothroyd, R. A., Giard, J., Murrin, M. R., Snyder, K., Chen, H., Massey, T., Boaz, T., Dow, M., Ward, J., & Armstrong, M. (2000, December). Evaluation of Florida's Prepaid Mental Health Plan: Implementation, Access, Cost, Quality, and Outcomes. Paper presented at the 7th annual Florida Conference on Behavioral Healthcare Evaluation, Orlando, FL.

Armstrong, M.I. & Vandivort-Warren, R. (2000, November). Tracking Managed Care in Public Mental Health Systems: Two National Studies Report. Paper presented at the Annual Conference of the National Association of Social Workers, Baltimore, Maryland.

Armstrong, M.I. & Kershaw, M.A. (1998, December). Results from the 1997 Impact Analysis of the Health Care Reform Tracking Project. Paper presented the 5th Annual Conference on Behavioral Healthcare Evaluation, Clearwater Beach, FL

Shern, D. L., Giard, J., Armstrong, M. I., Stiles, P. G., Snyder, K., Dow, M. G., Ward, J., Boaz, T. L., Massey, O. T., & Boothroyd, R. A. (1998, December). Evaluation of Florida's Pre-Paid Mental Health Plan: Implementation and Outcomes. Paper presented at the 5th Annual Conference on Behavioral Healthcare Evaluation, Clearwater Beach, FL.

Armstrong, M.I., Pires, S.A., Stroul, B.A. (1998, November). Findings from Phase 2 of the Health Care Reform Tracking Project. Paper presented at the Annual Meeting of the American Public Health Association, Washington, D.C.

Dollard, N., Barrett, B., Keshaw, M.A., Silver, S., & Armstrong, M.I. (1998, November). Evaluation Methods in Child Welfare Reform: Lessons Learned in Developing Policy Relevant and Programmatically Useful Evaluations. Paper presented at the Twelfth Annual Conference on Child Abuse and Neglect, Cincinnati, OH.

Shern, D. L., Giard, J., Armstrong, M. I., Ward, J. C., Dow, M. G., Ward, J. C., Massey, O. T., Stiles, P. G., Snyder, K., & Boothroyd, R. A. (1998, September). Evaluation of Florida's Pre-Paid Mental Health Plan: Update and Summary of Integrated Findings. Paper presented at the 1998 joint Annual Conference of the Florida Council for Community Mental Health and the Florida Alcohol and Drug Abuse Association, Kissimmee, FL.

Shern, D. L., Armstrong, M. I., Ward, J., Massey, O. T., Stiles, P. G. Dow, M. & Boothroyd, R. A. (1998, September). Evaluation of Florida's Pre-Paid Mental Health Plan: Update and Summary of Integrated Findings. Paper presented at the 1998 Florida Summit II, Kissimmee, FL.

Boothroyd, R. A., Armstrong, M. I., Kutash, K., Massey, T., & Shern, D. L. (1998, March). The Impact of Medicaid Managed Care Financing Strategies on Children's Health and Mental Health Status Paper. Paper presented at the 11th Annual Research Conference for Children's Mental Health, Tampa, FL.

Shern, D. L., Ridgely, S. M., Armstrong, M. I., Stiles, P. G. & Boothroyd, R. A. (1997, December). Evaluation of Florida's Pre-Paid Mental Health Plan: Implementation and Outcomes. Paper presented at the 4th Annual Conference on Behavioral Healthcare Evaluation. Orlando, FL.

Armstrong, M. I., & Kershaw, M. A. (1997, December). The Impact of Behavioral Health Care on Children and Adolescents with Emotional and/or Substance Abuse Disorder: Findings from the National Health Care Reform Tracking Project. Paper presented at the 4th Annual Conference on Behavioral Healthcare Evaluation. Orlando, FL.

Shern, D. L., Ridgely, S. M., Armstrong, M. I., Stiles, P. G. & Boothroyd, R. A. (1997, December). Evaluation of Florida's Pre-Paid Mental Health Plan: Implementation and Outcomes. Paper accepted for presentation at the 5th Annual Conference on Behavioral Healthcare Evaluation, Clearwater Beach, FL.

Evans, M. E., Boothroyd, R. A., Kuppinger, A. D., Armstrong, M. I., Brown, E., & Greenbaum, P. E. (1997, November). Outcomes for Children Served in Intensive In-home Interventions: Final Results. Paper presented at the 125th Annual Meeting of the American Public Health Association, Indianapolis, IN.

Pires, S. A., Stroul, B. A., Armstrong, M. I., & Conlan, L. (1997, November). Impact of Managed Care on Children and Adolescents with Emotional, Behavioral or Substance Abuse Disorders and Their Families: Findings from the Mental Health Care Reform Tracking Project. Workshop presented at the 9th Annual Conference of the Federation of Families for Children's Mental Health, Washington, DC.

Evans, M. E., Boothroyd, R. A., Kuppinger, A. D., Armstrong, M. I., Brown, E., & Greenbaum, P. (1997, September). What Works and Form Whom? Profiles and Outcomes of Children Served in Intensive In-home Interventions. Paper presented at the National Institute of Mental Health Conference on Improving the Condition of People with Mental Illness: The Role of Services Research, Washington, DC.

Shern, D. L., Ridgely, S. M., Armstrong, M. I., & Boothroyd, R. A. (1997, September). An Evaluation of Florida's Medicaid Managed Care Demonstration Project. Paper presented at the Florida Alcohol and Drug Abuse Association and the Florida Council for Community Mental Health Joint Annual Conference. Orlando, FL.

Armstrong, M. I. (1997, June). The Impact of Health Care Reform of Children with Emotional Disturbances and Their Families. Testimony before the joint Legislative Committee on Health and Welfare Reform, Little Rock, AK.

Evans, M. E., Boothroyd, R. A., Kuppinger, A. D., & Armstrong, M. I. (1997, May). Children Served in Intensive In-home Interventions: Profiles and Outcomes. Paper presented at

the Conference on Building Family Strengths: Research and Services in Support of Children and Their Families, Portland, OR.

Evans, M. E., Boothroyd, R. A., Kuppinger, A. D., Armstrong, M. I., Brown, E., & Greenbaum, P. E. (1997, February). An Experimental Study of Three Intensive In-home Programs for Children in Psychiatric Crisis and Their Families: An Overview of the Interventions and Outcomes. Symposium presented at the 10th annual research conference for Children's Mental Health, Tampa, FL.

Shern, D. L., Ridgely, M. S., Armstrong, M. I., Stiles, P. G., Boothroyd, R. A., Dow, M. G., Boaz, T. L., & Ward, J. C. (1997, February). Carve In vs. Carve Out vs. Fee for Services: An Evaluation of Florida's Medicaid Managed Care Demonstration Project. Paper presented at the 7th Annual Conference on State Mental Health Agency Services Research and Program Evaluation, Arlington VA.

Banks, S. M., Boothroyd, R. A., Evans, M. E., & Armstrong, M. I. (1996, February). Conundrums in Researching Children's Mental Health Services: Planning It, Doing It, Reviewing It. Symposium presented at the 9th Annual Research Conference for Children's Mental Health, Tampa, FL.

Armstrong, M. I. (1995, November). Perspective on Managed Care. Presented at the 20th Annual Lauretta Bender Lecture, Bellerose, NY.

Evans, M. E., Boothroyd, R. A., & Armstrong, M. I. (1995, October). Preliminary Outcomes Associated with Three Intensive In-Home Children's Emergency Services Programs. Paper presented at the 5th Annual Virginia Beach Conference on Children and Adolescents, Virginia Beach, VA.

Evans, M. E., Boothroyd, R. A., & Armstrong, M. I. (1995, June). Respite for Children Receiving Short-Term In-Home Psychiatric Emergency Services: Lessons from the Data. Paper presented at the Conference on Building Family Strengths: Research and Programs in Support of Children and Their Families, Portland, OR.

Boothroyd, R. A., & Kuppinger, A., Evans, M. E., & Armstrong, M. I. (1995, March). Challenges to the Utilization of Respite for Children Receiving Short-Term In-Home Psychiatric Emergency Services. Poster session presented at the 8th Annual Research Conference for Children's Mental Health, Tampa, FL.

Armstrong, M. I., Evans, M. E., Kuppinger, A. P., & Huz, S. Project SEED: Services evaluation and dissemination. Workshop presented at the 8th Annual Research Conference for Children's Mental Health, Tampa, FL.

Evans, M. E., Boothroyd, R. A., Armstrong, M. I., & Kuppinger, A. (1995, March). An Experimental Study of the Outcomes Associated with Three Crisis Intervention Programs for Children in Psychiatric Crisis and Their Families: Preliminary Findings. Paper presented at the 8th Annual Research Conference for Children's Mental Health, Tampa, FL.

Evans, M. E., Boothroyd, R. A., Bellair, P., & Armstrong, M. I. (1995, January). Early Findings from a Research Demonstration on Emergency Children's Services. Paper presented at the 5th annual conference on State Mental Health Agency Services Research and Program Evaluation, San Antonio, TX.

Armstrong, M. I. (1994, November). Intensive case management: New York State's Approach. Workshop presented at the Models Institute, Baltimore, MD.

Kuppinger, A., Boothroyd, R. A., & Armstrong, M. I. (1994, October). Bronx Children's Emergency Project: Community-Based Alternatives to Psychiatric Hospitalization. Paper presented at the 4th annual Virginia Beach Conference, Virginia Beach, VA.

Evans, M. E., & Armstrong, M. I., (1994, April). Eighteen-month Outcomes of an Experimental Study Comparing Treatment Foster Care and Family-centered Intensive Case Management. Workshop presented at the National Conference on Research, Advocacy, and Partnership in Support of Children and their Families, Portland, OR.

Boothroyd, R. A., Evans, M. E., & Armstrong, M. I. (1994, March). Findings from the New York State Home Based Crisis Intervention Program. Paper presented at the 7th Annual Research Conference for Children's Mental Health, Tampa, FL.

Armstrong, M. I., Evans, M. E., Tanner, N., & Scudder, E. (1994, March). Outcomes of Parent- and Provider-designed Systems of Care: Research Plan and Service System Design. Paper presented at the 7th Annual Research Conference for Children's Mental Health, Tampa, FL.

Armstrong, M. I., Evans, M. E., & Boothroyd, R. A. (1993, February). A Comparison of Children's In-Home Psychiatric Emergency Services: Service Design and Research Plan. Paper presented at the 6th Annual Research Conference for Children's Mental Health, Tampa, FL.

Armstrong, M. I. (1992, October). Children's psychiatric emergency services: Who is being served and which services work? Workshop presented at the 2nd Annual Virginia Beach Conference. Virginia Beach, VA.

Armstrong, M. I., Evans, M. E., Dollard, N., Cavitch, C., & Huz, S. (1992, March). Project FIRST: Preliminary Data on Children, Families, and Providers. Workshop presented at the 5th Annual Research Conference for Children's Mental Health, Tampa, FL.

Armstrong, M. I., Wood, V., & Huz, S. (1991, November). Development, Implementation, and Evaluation of Family-centered Intensive Case Management. Workshop presented at the Social Work Difference Conference. Albany, NY.

Armstrong, M. I. (1991, November). Family-centered Intensive Case Management. Workshop presented at the New York State Office of Mental Health Fall Directors Conference. Saratoga Springs, New York.

Armstrong, M. I. (1988, October). Development of a Community-based System of Care. Keynote Address presented at the Annual Astor Fall Conference, Rhinebeck, NY.

Armstrong, M. I. (1987, October). Training and Support for Parents of Disturbed Children. Panel moderator at the Annual Meeting of the New York State Mental Health Association on Children and Youth. Binghamton, NY.

Armstrong, M. I. (1987, October). Families as Allies. Workshop presented at the Annual Meeting of the New York State Association of Social Work Directors. Albany, NY.

Armstrong, M. I. (1987, September). Barriers to Parents and Professionals Working Together. Group facilitator at the Annual Conference of the National Alliance for the Mentally Ill. Washington, DC.

Armstrong, M. I. (1982, May). Career Development in Child Care Today. Keynote Address presented at the Annual Upstate Workshop of the Association of Child Care Workers. Albany, NY.

Armstrong, M. I. (1982, October). The Helping Connection: A Curriculum for Family Work in Protective Services. A media exchange presentation at the 6th annual conference on Training in the Human Services. Atlantic City, NJ.

Edwards, R., Armstrong, M. I., & Altpeter, M. (1982, August). Preventing Tragedy: A Training Program on the Responsible Application of Utility Disconnection Procedures. Workshop presented at the 3rd International Symposium on the Human Side of Energy. Knoxville, TN.

Edwards, R., & Armstrong, M. I. (1982, July). An Interorganizational Program to Prevent Tragedies Resulting from Utility Disconnection Procedures. Workshop presented at the 7th Annual National Institute on Social Work in Rural Areas. Dubuque, IA.

Armstrong, M. I. (1980, November). Research Sequence in Child Care Education. Invited panel member at the Conference on Graduate Training in Child Care Development and Child Care. University of Pittsburgh, School of Health-related Professionals. Pittsburgh, PA.

University Service

Member, USF Standing Committee for Research Misconduct, 2010-2013

Member, FMHI Tenure & Promotion Committee, 2010

Member, USF Graduate Student Success Diversity Fellowship Committee, 2009-10

Member, Task Force on Enhancing the Research Management and Reporting Environment, 2009

Elected Member, FMHI Faculty Council (2007-2010)

Member, Search Committee: FMHI Associate Dean for Research

Member, Committee on Behavioral Health Concentration, FMHI

Member, USF Commencement and Convocation Committee
Appointed as Chair for FY 08-09

Community Service

American Public Health Association Governing Council representing Mental Health Section,
Elected, 2017

Board of Advisors, Florida Small Business Development Center at the University of South
Florida (FSBDC at USF)
Appointed as member, 2017

Board of Advisors, Girls Advancing to Empowerment and Self-Sufficiency of Hillsborough
County (GATES)
Appointed as member, 2008

Reviewer of Grants, Canadian Institutes of Health Research, Team Grant—Emerging:
Knowledge Translation in Mental Health and Addiction (2007)

Executive Board of the Orthopsychiatry
Elected as member-at-large, 2007
Elected as President-Elect, 2012
Immediate Past President, 2016

Consulting Editor, Journal of Emotional and Behavioral Disorders (2010-2013)

Reviewer, American Journal of Orthopsychiatry

Reviewer, Journal of Behavioral Health Services Research

Reviewer, Journal of Public Child Welfare

Reviewer of Grants, Social Sciences and Humanities Research Council of Canada

Executive Board, The James and Jennifer Harrell Center for the Study of Family Violence
Appointed as a member, 2007

Review Panel Chair, Applications for the Secondary Analysis of Data from the National Survey
of Child Abuse and Neglect. Office of Planning, Research and Evaluation, Administration for
Children and Families, 2005, 2006

Council on Accreditation, Panel on Network Standards
Invited member, 2006

National Advisory Board for the Quality Improvement Center on the Privatization of Child Welfare Services
Invited member, 2005-2010

Federation of Families for Children's Mental Health of Hillsborough County
Elected as member, 2005

National Outcomes Roundtable for Children and Families
Appointed as a member, 2003
Elected as Co-Chair, 2005

Masterson Day Care Center

President, Board of Directors, 1989 - 1995
Treasurer, Board of Directors, 1984 - 1989

National Association of Social Workers (NASW) - New York State Chapter

Assistant Chair, Northeast Division, 1991 - 1995
Chair, Public Information Committee, 1988 - 1990
Division Representative to Chapter Board, 1986 - 1989
President, Board of Directors, Northeast Division, 1984 - 1988
Chair, Legislative Committee, 1987 - 1988

Residential Opportunities Incorporated (ROI)

Secretary, Board of Directors, 1990 - June 1992
Vice President, Board of Directors, 1988 - 1990
Member, Board of Directors, 1986 - 1988

Professional Affiliations

Global Alliance for Behavioral Health

American Public Health Association

National Association of Social Workers

Academy of Certified Social Workers